



Adoption of Solid Waste Management Fee



June 2025

Overview

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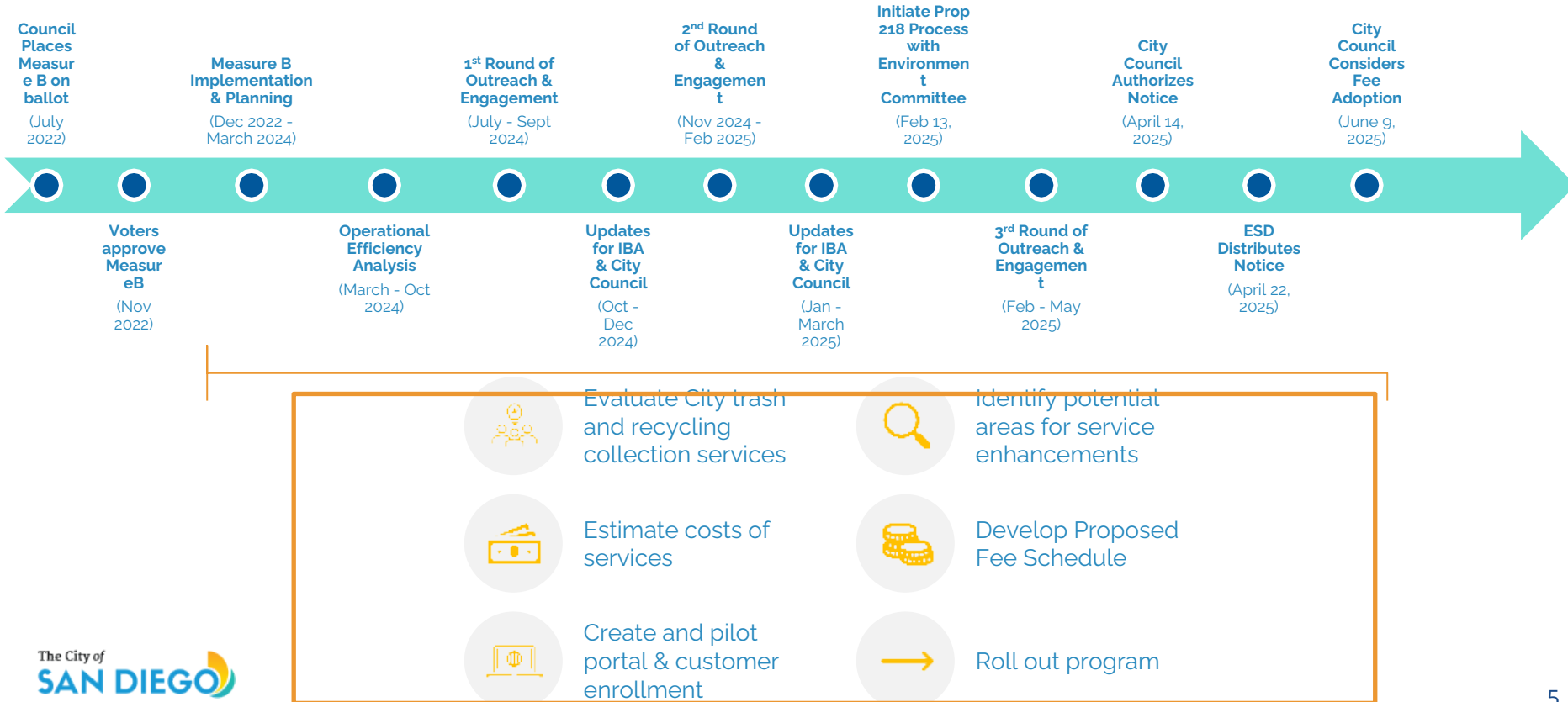
Proposed Actions

- Adopt a proposed **Solid Waste Management Fee**, with effective dates of July 1, 2025; July 1, 2026; July 1, 2027; and July 1, 2028.
- Adopt a **resolution** determining that the adoption of a new Solid Waste Management Fee is exempt from the California Environmental Quality Act (CEQA).

Anticipated Proposed Actions for June 24

- Adopt a resolution to authorize the use of tax roll billing as method of fee collection.
- Adopt a resolution to remove the City's existing fees for automated collection containers.

Timeline: Balloting of Measure B Through Present Action



Rate Updates Since April 14

- Reduce years of effective dates from five to four
- Reduce Reserve Target from 25% to 16.7%
- Revise Revenue Projection for Container costs
- Postpone Resourcing for Year 3 Enhancements
- Modify Recycling Fund Phase Out
- Update customer count
- Align Inputs with Updated Fiscal Year 2026 Budget
- Update cost-of-service study report

Current Services At a Glance



- Providing service since early 1900s
- Weekly trash & organics collection
- Bi-weekly recycling collection

A CLEANER, GREENER
SAN DIEGO

226,495

Eligible
Customers

200+

Sanitation
Drivers

148

CNG-Powered
Refuse Trucks

~35 million

container lifts per year

~300,000 tons

of trash collected annually

150,000+ tons

of recycling & organics diverted
from the landfill each year

~3,500 container

transactions per month

Community Outreach & Feedback

We Heard You

ROUND 1

- Provide background
- Invite insights
 - Current services
 - Potential enhancements

ROUND 2

- Summarize Round 1 input
- Provide additional background
- Share potential cost implications
- Invite additional feedback

ROUND 3

- Share preliminary cost of service study results and draft fee
- Invite additional input on draft & incorporate feedback into analysis
- Publish cost-of-service study and proposed fees for public review

Common Questions

Why are you doubling your current budget with the proposed fees?

A

While there is an increase, **we are not doubling our current budget.** The increase from \$113M to \$142M includes necessary, one-time startup costs and essential service upgrades to right-size the operation.

Why should I have to pay as much as my neighbor who produces more trash?
What about ADUs?

A

The proposed fees are based on the size and number of containers on each property. Those who opt for smaller trash containers will be **charged less.**

Common Questions

Don't I already pay for my trash service through my property taxes?

A

Currently, most refuse collection costs are supported by major General Fund revenue sources including property tax, sales tax, TOT tax, franchise fee revenue and a few other sources. Additionally, a portion of refuse collection has also been supported by the Recycling Fund.

Why is the proposed fee higher than what the IBA estimated in 2022? How does it compare to other jurisdictions?

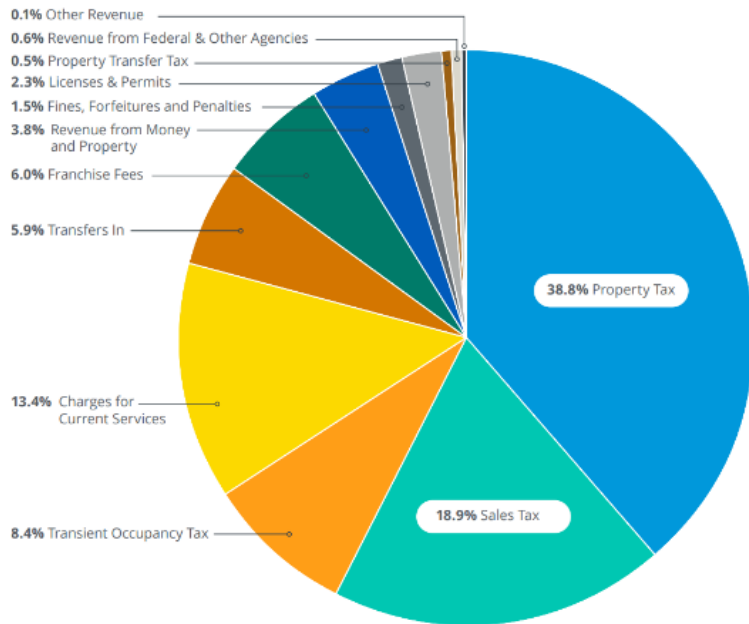
A

The IBA developed an estimate in 2022 based on information and understanding at the time, and indicated the actual fee could be higher. The IBA addresses its estimate in a new report. Fees in other jurisdictions vary depending on actual costs and whether those costs are passed on fully or subsidized.

General Fund Revenues

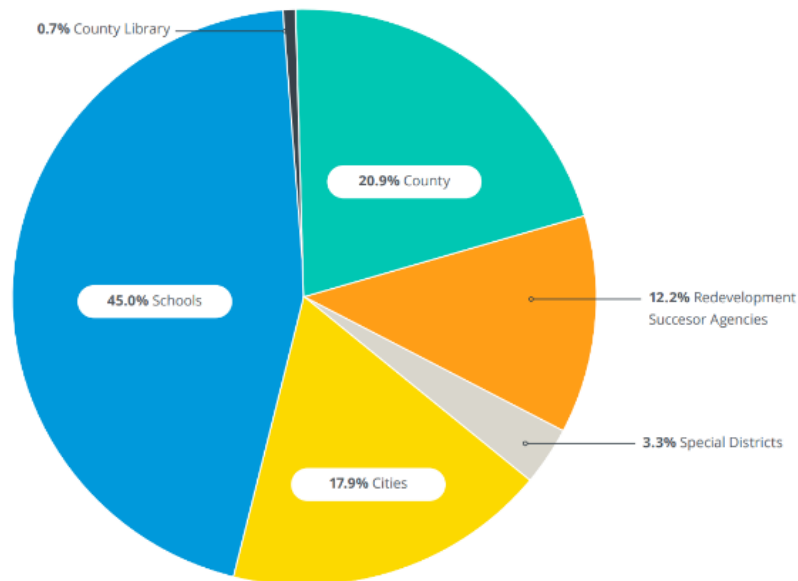
Where did the money from the City's General Fund come from?

Fiscal Year 2025 General Fund Revenues — \$2.08 Billion



How were property taxes distributed?

San Diego Property Tax Services



Resourcing Collections

Evaluate our Operations

Identifying improvement opportunities to support reliable and efficient service

Identify our Customers

Understanding our customer base

Build a Reliable Fleet

Turning over our fleet and keeping trucks on the road

Extend the Life of the Landfill

Increasing diversion rates to meet our goals and extend the life of the City's only active landfill



Operational Efficiency Analysis

500+ hours
of on-site observations

87 staff
members interviewed

75 walk-about
at ESD's Miramar Place

26 inspections
of ESD packers

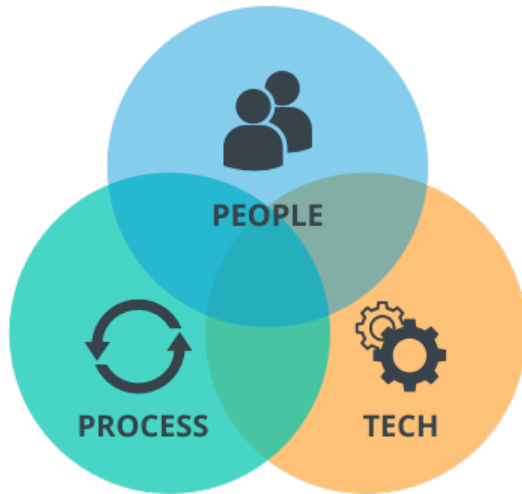
20+ briefings
with sanitation drivers

17 observations
of fleet technicians

3-day workshop
with ESD & General Services

Operational Efficiency Analysis

Findings & Recommendations



Rebalance Routes: Adjust routes and driver assignments to reduce missed pickups and allow time for breaks, inspections, and safe driving.

Modernize the Fleet: Replace aging trucks on a regular schedule and maintain a minimum of 140 frontline automated side loaders under 7 years old.

Build a Safety Culture: Prioritize safety training, digitize incident reporting, and reduce pressure that encourages unsafe practices.

Right-size Staffing: Add key positions across safety, mechanics, HR, communications, data, and increase driver count to support growing needs.

Upgrade Facilities: Improve and expand Miramar Yard, including a new cart storage site, better maintenance bays, and safety enhancements.

Leverage Technology: Roll out Routeware fully, equip every truck with tablets, and digitize pre/post-trip forms and tracking systems.

Improve Communication: Establish internal dashboards, enhance dispatch coordination, and train staff to ensure consistent, clear messaging.

Identify Our Customers

226,495

Number of Properties the
City Will Serve

1.4 Million

Estimated Number of
Containers In Circulation

75%

Share of Containers
20 years or older
(double their useful life)



Identify Our Customers

Must connect containers to paying customers

- Container data audit results: **24% accuracy**

Considerations & Observations

- Eligible customers with multiple containers
- Commercial / mixed-use properties with City containers
- Large multi-family properties with City containers
- Often not apparent which containers correspond to which property
- Unless eligible customers are clearly identified, city would continue to incur costs to service ineligible customers
- Cannot require customers with only 3 containers to subsidize those with more than 3 containers
- Validating data without delivering new containers would be costly and logistically challenging



Estimated Fee Schedule with Manual Container Audit

Option 4, as proposed

35 Gallon Refuse, 95 Gallon Recycling and Organics	\$	31.98	\$	32.88	\$	36.77	\$	39.18
65 Gallon Refuse, 95 Gallon Recycling and Organics	\$	38.10	\$	39.09	\$	43.33	\$	45.86
95 Gallon Refuse, 95 Gallon Recycling and Organics	\$	42.76	\$	43.82	\$	48.32	\$	50.94
Additional Container Rates								
Refuse 35 Gallon	\$	6.89	\$	6.99	\$	7.38	\$	7.52
Refuse 65 Gallon	\$	13.06	\$	13.25	\$	14.00	\$	14.25
Refuse 95 Gallon	\$	17.78	\$	18.04	\$	19.05	\$	19.41
Recycling 95 Gallon	\$	9.67	\$	11.20	\$	14.84	\$	17.66
Organics 95 Gallon	\$	13.01	\$	12.73	\$	13.33	\$	13.48

Modified Option 4, with manual container audit

35 Gallon Refuse, 95 Gallon Recycling and Organics	\$	32.94	\$	32.18	\$	35.76	\$	38.19
65 Gallon Refuse, 95 Gallon Recycling and Organics	\$	39.06	\$	38.12	\$	41.98	\$	44.54
95 Gallon Refuse, 95 Gallon Recycling and Organics	\$	43.72	\$	42.65	\$	46.72	\$	49.37
Additional Container Rates								
Refuse 35 Gallon	\$	6.89	\$	6.69	\$	7.01	\$	7.15
Refuse 65 Gallon	\$	13.06	\$	12.69	\$	13.28	\$	13.55
Refuse 95 Gallon	\$	17.78	\$	17.27	\$	18.08	\$	18.44
Recycling 95 Gallon	\$	9.67	\$	10.08	\$	13.36	\$	16.11
Organics 95 Gallon	\$	13.01	\$	12.37	\$	12.94	\$	13.08

• Considerations

- Analysis suggests fee would be approximately \$1/month higher with manual audit
- Under Option 4, ESD assumes no costs in year 1 for free container replacements because all customers would be receiving new containers, while under Modified Option 4, would include costs for free container replacements in year 1
- Without a coordinated swap, manual verification and continued service inefficiencies would cost over **\$10 million** in labor, vehicles, and landfill fees, while still leaving gaps. A citywide rollout avoids these costs by streamlining logistics and creating a reliable foundation for billing and service.

Build a Reliable Fleet

172

Number of Refuse Trucks in City Fleet

30

Average Daily Downed Vehicles

31%

Share of Vehicles Operating Past Planned Retirement

17

Average Number of Daily Breakdowns
April '24 – April '25

Build a Reliable Fleet

100

Number of
Daily Routes

8.5

Avg Daily Windshield
Hours Per Driver

85

Average Daily
Miles Driven Per
Driver

2.2M

Total Fleet Miles
Driven Per Year

Build a Reliable Fleet

Automated Side Loader Replacement Rate

Year	ASLs Ordered
2013	18
2014	10
2015	36
2016	3
2017	11
2018	22
2019	10
2020	10
2022	18
2023	50
Average	18.8

GOAL: Maintain a fleet of **140** automated side loader (ASL) vehicles **under 7 years old***

- Current replacement rate is **8 years** due to inconsistent yearly orders & lagging delivery
- Ordering 20 each year yields more stable & predictable motive fees
- ESD fleet also includes 24 rear loader vehicles - ESD will continue to use these & replace them on their existing replacement schedule

“Solid waste collection vehicles, like passenger vehicles, have a ‘useful’ life, after which they should be retired from service and replaced with newer vehicles. The cost analysis presented in the report indicates that, from an economic standpoint, an ASL should be replaced after seven years of service.”*

Extend the Life of Miramar Landfill

- Miramar Landfill is City-operated and has served as the City's primary disposal site for **75+ years**
- Currently projected to reach **full capacity by 2031**
- **Resource diversion** is a critical component to ensuring the continued use of the facility through 2031
- **Compliance** with state/local resource diversion and zero waste goals are significantly impacted by current bi-weekly recycling collection

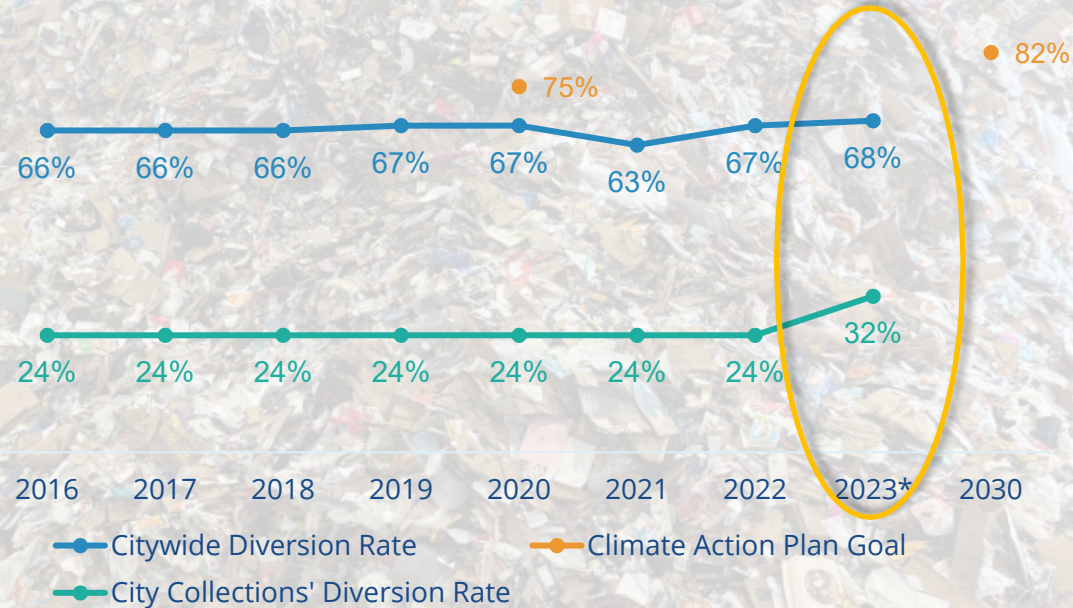
2031

Projected Closure Year
of Miramar Landfill

Why Weekly Recycling?

Increases likelihood of capturing and diverting recyclable material from the landfill

Necessary to increase City's diversion rates & achieve the City's Climate Action Plan and Zero Waste Plan goals



Collection Services Budget

Collection Services Expenditures

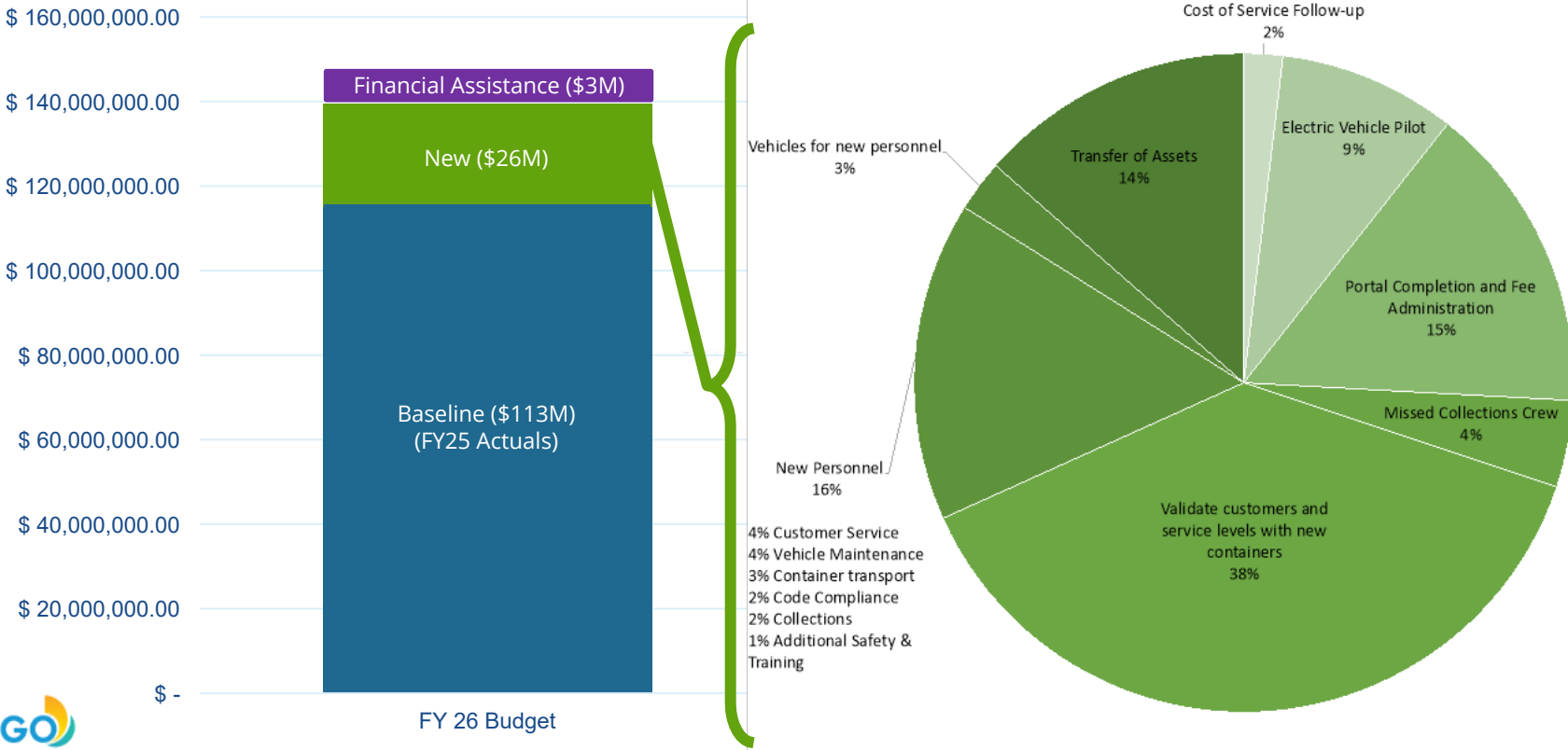
(FY 24, FY 25, FY 26)

Category	FY24 Actuals	FY25 Adopted	FY25 Actuals / Projected	FY26 Proposed
General Fund (100000)	\$69M	\$71M	\$74M	\$3M ⁽¹⁾
Citywide Program Expenditures General Fund (100000)	\$7M	\$7M	\$7.2M	\$0 ⁽²⁾
Recycling Fund (700048)	\$19.4M	\$11M	\$21.2M	\$0M ⁽³⁾
Auto Refuse Container Fund (200302)	\$1M	\$2M	\$2M	\$0 ⁽⁴⁾
Solid Waste Management Fund (700123)	\$2M	\$6.6M	\$8.5M	\$139.4M ⁽⁵⁾
Total	\$98M	\$99M	\$112.6M	\$142.4M

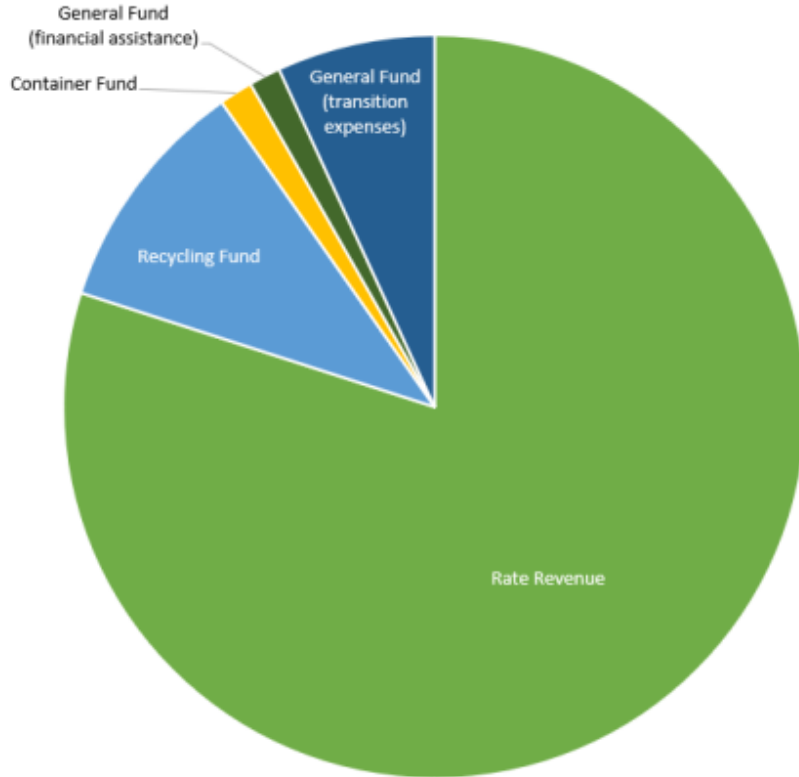
Footnotes:

- 1) \$3 million of General Fund requested to support a financial assistance program. This item is not included in the sum of totals because the financial assistance program would be funded and operated separate from the Solid Waste Management Fund. In addition to the \$3,000,000, ESD anticipates receiving additional General Funds for costs incurred in FY26 related to costs incurred during the customer transition process.
- 2) Existing debt payments (currently not budgeted in ESD but paid for with General Fund dollars) moved to the new Solid Waste Management Fund.
- 3) Budget assumes \$15,000,000 of Recycling Fund transferred to the Solid Waste Management Fund in FY26 to cover portion of costs directly related to recycling activities.
- 4) Budget assumes \$2,125,895 Auto Refuse Container Fund transferred to Solid Waste Management Fund in FY26 to cover portion of costs directly related to containers.
- 5) Includes increased waste disposal fees, increased vehicle assignment and usage costs, and inflationary adjustments, as compared to FY25 costs, that would otherwise be incurred by the General Fund if a new fee is not adopted.

Breakdown of FY26 Expenditures



Projected FY26 Revenue



- **Rate Revenue:** Approximately \$116M - \$118M, depending on approved fee
- **Recycling Fund:** \$15M
- **Container Fund:** \$2M
- **General Fund (financial assistance):** \$2M
- **General Fund (transition expenses):** TBD based on actual expenditures

Proposed Rates

What's changed since April 14?

\$36.72 *
to
\$47.59 **
Range of FY26 Rates Proposed April 14,
2025



\$31.98 *
to
\$42.76 **
Range of FY26 Rates Proposed June 9,
2025



Reduce Reserve Target



Revise Revenue
Projection for
Container Costs



Postpone Resourcing
for Weekly Recycling
and Bulky Item
Program



Modify Recycling Fund
Phase Out



Update Customer
Count



Align Inputs with
Updated Budget



Show incremental
impacts on fee of
removing EV pilot and
new curbside bulky
item program

What's changed since April 14 to reduce rate?

- **Reduce Reserve Target:** ESD proposes a reserve target of 16.7% by FY2035 rather than the previously proposed 25% to better align with the City's General Fund reserve target.
- **Revise Revenue Projection for Container costs:** ESD proposes to spread over 10 years the collection of revenue needed to cover the costs incurred by the City to deploy new containers at program launch.
- **Postpone Resourcing for Year 3 Enhancements:** ESD proposes to postpone collection of revenue for weekly recycling and bulky item pickup until Fiscal Year 2028, when those programs would begin.
- **Modify Recycling Fund Phase Out:** ESD proposes to update the Recycling Fund Phase Out to moderate increases in the proposed fee while phasing out the use of the Recycling Fund over a more gradual horizon.
- **Update customer count:** ESD has completed a review of customers that had been identified as potentially eligible and has updated the cost-of-service model reflect the additional customers, further reducing the proposed fee.
- **Align Inputs with Updated Fiscal Year 2026 Budget:** ESD has updated model inputs to match the updated FY26 budget, including increasing the subsidy from the Container Fund to match the updated projected balance and reducing personnel costs (positions removed previously proposed include three (3) Program Managers and two (2) code compliance officers).
- **Remove electric vehicle pilot and curbside bulky item pickup program:** ESD has analyzed and presents the incremental impacts on the proposed fee of removing the electric vehicle pilot and the curbside bulky item pickup program.

Customer Count

Customers pre-Measure B

- Generally included those with access and space to place containers on a public street or alley
- Estimated at 285,000

Preliminary estimate applying new eligibility criteria

- At least 222,485 properties already receiving City service
- Additional 10,689 properties appeared to meet criteria, requiring additional review to validate
- All received notice






Results

- 226,495 confirmed properties
- ESD to deliver containers to newly eligible customers by July 1, 2025
- Cost model has been updated to reflect new customer total

Customer count subject to updates

- Appeals process
- Data updates from the County

Service-Level Options for Council Consideration

Four Options For Council Consideration 	Base Service: July 1, 2025: Weekly trash & organics; biweekly recycling July 1, 2027: Add weekly Recycling 	One (1) Bulky Item July 1, 2027: Launch curbside bulky item pickup program. (1 <u>item</u> per property per year) 	Two (2) Bulky Items July 1, 2027: Launch curbside bulky item pickup program. (2 <u>items</u> per property per year) 	Electric Vehicle Pilot July 1, 2025: Begin piloting the use of EV packers in City waste collections 	Proposed Fee (95-gal Bundle)			
					FY26	FY27	FY28	FY29
							Start weekly recycling (All options) Start bulky item program (Options 3, 2, and 1)	
Option 4: Base Service	✓	✗	✗	✗	\$42.76	\$43.82	\$48.32	\$50.94
Option 3: Base Service + 1 bulky item	✓	✓	✗	✗	\$42.76	\$44.33	\$50.06	\$52.72
Option 2: Base Service + 2 bulky items	✓	✗	✓	✗	\$42.76	\$44.33	\$53.83	\$56.53
Option 1: Base Service + 2 bulky items + EV pilot	✓	✗	✓	✓	\$43.60	\$44.57	\$55.00	\$57.55

Note: The IBA Analysis presented April 14, 2025 included "No Missed Collections Crew" as a potential fee mitigation option, estimating it would result in a reduction of \$0.40 or less per month for the 95-gal bundle monthly rate. ESD proposes to retain the Missed Collections Crew recognizing the positive benefit customers will experience from day one on July 1, 2025 at a relatively low incremental cost in the monthly fee.

Option 4 (Base Service)



Bundles	Effective Date (upon delivery of new containers)			
	July 1, 2025	July 1, 2026	July 1, 2027	July 1, 2028
35 gal. Trash Bundle: <ul style="list-style-type: none"> 35-gal trash container 95-gal recycling container 95-gal organics container 	\$31.98	\$32.88	\$36.77	\$39.18
65 gal. Trash Bundle: <ul style="list-style-type: none"> 65-gal trash container 95-gal recycling container 95-gal organics container 	\$38.10	\$39.09	\$43.33	\$45.86
95 gal. Trash Bundle: <ul style="list-style-type: none"> 95-gal trash container 95-gal recycling container 95-gal organics container 	\$42.76	\$43.82	\$48.32	\$50.94
Proposed Fee for Additional Containers (cost per month per container, upon delivery of new containers)				
35-gal trash container	\$6.89	\$6.99	\$7.38	\$7.52
65-gal trash container	\$13.06	\$13.25	\$14.00	\$14.25
95-gal trash container	\$17.78	\$18.04	\$19.05	\$19.41
95-gal recycling container	\$9.67	\$11.20	\$14.84	\$17.66
95-gal organics container	\$13.01	\$12.73	\$13.33	\$13.48

Option 3 (Base Service + 1 Bulky Item)



Bundles	Effective Date (upon delivery of new containers)			
	July 1, 2025	July 1, 2026	July 1, 2027	July 1, 2028
35 gal. Trash Bundle: <ul style="list-style-type: none"> 35-gal trash container 95-gal recycling container 95-gal organics container 	\$31.98	\$33.30	\$37.62	\$40.04
65 gal. Trash Bundle: <ul style="list-style-type: none"> 65-gal trash container 95-gal recycling container 95-gal organics container 	\$38.10	\$39.57	\$44.68	\$47.24
95 gal. Trash Bundle: <ul style="list-style-type: none"> 95-gal trash container 95-gal recycling container 95-gal organics container 	\$42.76	\$44.33	\$50.06	\$52.72
Proposed Fee for Additional Containers (cost per month per container, upon delivery of new containers)				
35-gal trash container	\$6.89	\$7.05	\$7.96	\$8.11
65-gal trash container	\$13.06	\$13.36	\$15.08	\$15.37
95-gal trash container	\$17.78	\$18.20	\$20.53	\$20.92
95-gal recycling container	\$9.67	\$11.42	\$14.87	\$17.69
95-gal organics container	\$13.01	\$12.88	\$13.35	\$13.50

Option 2 (Base Service + 2 Bulky Items)



Bundles	Effective Date (upon delivery of new containers)			
	July 1, 2025	July 1, 2026	July 1, 2027	July 1, 2028
35-gal Trash Bundle: <ul style="list-style-type: none"> 35-gal trash container 95-gal recycling container 95-gal organics container 	\$31.98	\$33.30	\$39.40	\$41.84
65-gal Trash Bundle: <ul style="list-style-type: none"> 65-gal trash container 95-gal recycling container 95-gal organics container 	\$38.10	\$39.57	\$47.59	\$50.18
95-gal Trash Bundle: <ul style="list-style-type: none"> 95-gal trash container 95-gal recycling container 95-gal organics container 	\$42.76	\$44.33	\$53.83	\$56.53
Proposed Fee for Additional Containers (cost per month per container, upon delivery of new containers)				
35-gal trash container	\$6.89	\$7.05	\$8.79	\$8.87
65-gal trash container	\$13.06	\$13.36	\$16.65	\$16.81
95-gal trash container	\$17.78	\$18.20	\$22.69	\$22.90
95-gal recycling container	\$9.67	\$11.42	\$14.88	\$17.70
95-gal organics container	\$13.01	\$12.88	\$13.36	\$13.51

Option 1 (Base Service + 2 Bulky Items + EV Pilot)



Bundles	Effective Date (upon delivery of new containers)			
	July 1, 2025	July 1, 2026	July 1, 2027	July 1, 2028
35-gal Trash Bundle: <ul style="list-style-type: none"> 35-gal trash container 95-gal recycling container 95-gal organics container 	\$32.82	\$33.66	\$40.57	\$42.89
65-gal Trash Bundle: <ul style="list-style-type: none"> 65-gal trash container 95-gal recycling container 95-gal organics container 	\$38.94	\$39.86	\$48.76	\$51.22
95-gal Trash Bundle: <ul style="list-style-type: none"> 95-gal trash container 95-gal recycling container 95-gal organics container 	\$43.60	\$44.57	\$55.00	\$57.55
Proposed Fee for Additional Containers (cost per month per container, upon delivery of new containers)				
35-gal trash container	\$6.89	\$6.98	\$8.79	\$8.87
65-gal trash container	\$13.06	\$13.23	\$16.65	\$16.81
95-gal trash container	\$17.78	\$18.01	\$22.69	\$22.90
95-gal recycling container	\$9.67	\$11.11	\$14.84	\$17.50
95-gal organics container	\$13.01	\$12.71	\$13.44	\$13.54

Customer Portal



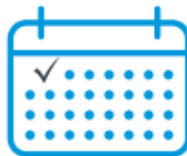
Receive Postcard

with log-in
information



Select Containers

via web portal
or phone



Receive New Containers

portal tracks
delivery date



Apply Credits

If a customer selects a
smaller trash container,
a credit will be applied to
their Fiscal Year 2027 bill.



Apply Debits

If a customer selects
additional containers,
a debit will be applied to
their Fiscal Year 2027 bill.

Notes

- All customers will see a charge on their Fiscal Year 2026 bill based on Bundle Option 3, corresponding to a 95-gal trash container (the most common size).
- ESD will deliver larger containers as soon as practicable to customers with less than 95-gal service who request to receive a 95-gal container.
- For all other customers, ESD will deliver new containers beginning October 2025.

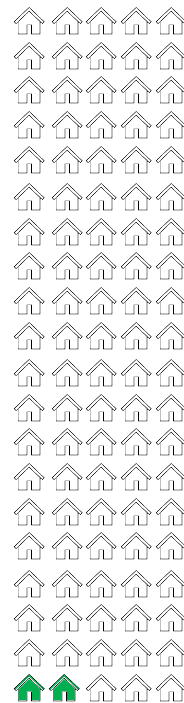
Proposed Financial Assistance Program

Potential criteria

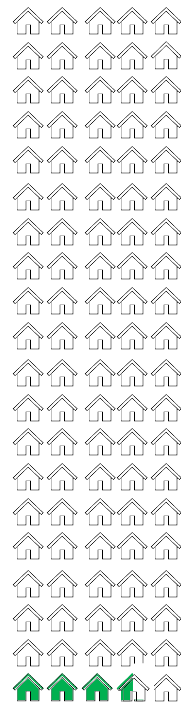
- Enrollment in an existing Federal or State assistance program
- At least two consecutive years of unpaid property taxes and household salary requirements (e.g., less than 80% of AMI)
- Standalone household salary requirements (e.g., less than 50% of AMI)
- Complexity of criteria increase administrative costs

Potential funding sources

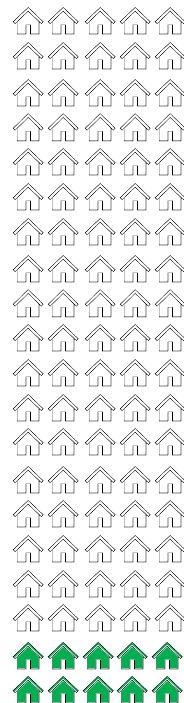
- General Fund
- Voluntary contributions
- Other as-yet to be identified



A 100% subsidy
for 2% (4,500) of
customers

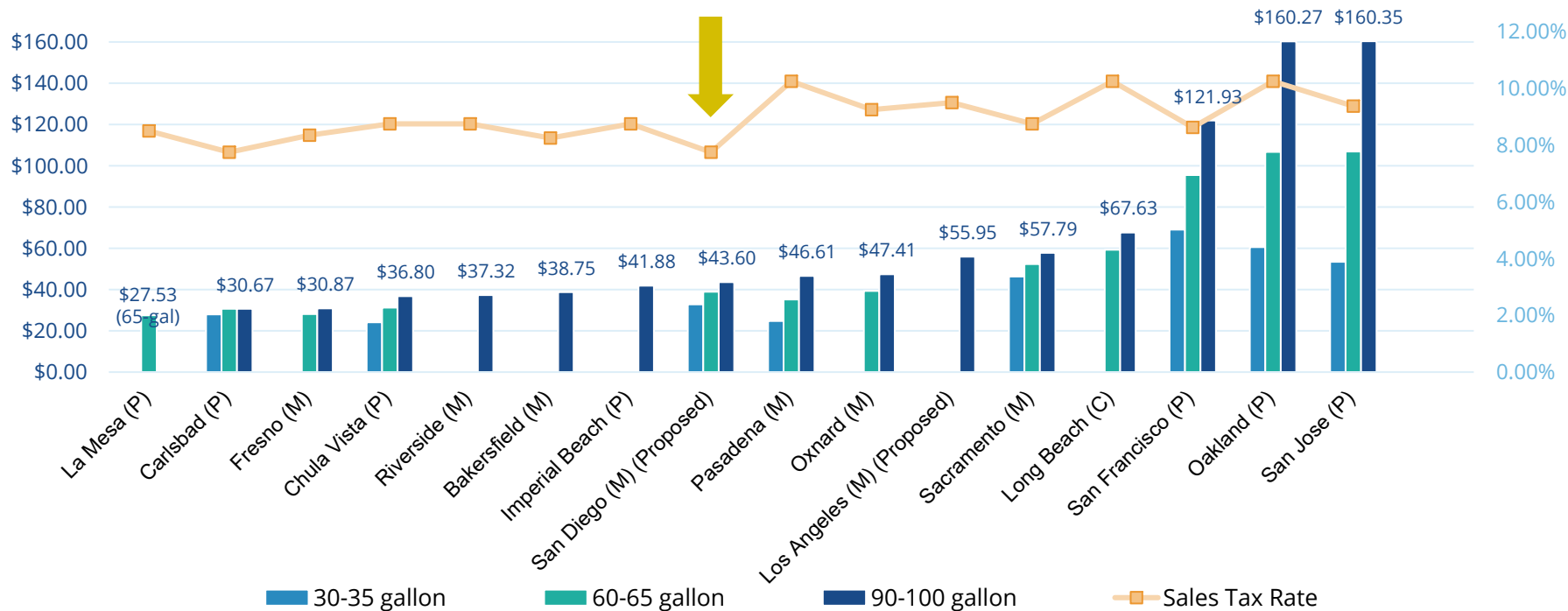


A 50% subsidy
for 3% (8,000) of
customers



A 20% subsidy
for 10% (23,000)
of customers

Monthly Fee Comparison to Other Jurisdictions



Private Hauler Fees | Anecdotal

"\$45.52 per unit per month for trash pick up, recycling pick up, and green bins." – *University Heights resident, City of San Diego*

"\$161.94 for two months."
– *homeowner in Spring Valley*

"\$45 per month for my duplex." – *homeowner in Chula Vista*

"I pay \$61.23 per month plus service fees." – *resident of Downtown San Diego*

"As I read the numerous letters and U-T articles regarding proposed fees for trash/recycling pickup in the City of San Diego, I prepare myself to send my **bimonthly fee of \$252.60**...in the county of San Diego. I have lived in my home in North County for about 40 years. I can't remember ever having free trash pickup services."
– *Del Mar resident*

"Rates for City & County residents have risen and probably average closer to \$38-\$50. **We have seen some rates as high as \$75.**" – *San Diego area waste professional*

Looking Ahead

Next Steps



June 24

Public hearing to consider report of proposed fees to be collected on the tax roll
Authorization to remove existing fees for automated collection containers

July 1

Proposed effective date of proposed fee and proposed elimination of existing fees for container replacements, repairs or deliveries.

July 15

Portal goes live.
Customers begin **selecting** new containers.

October 1

ESD begins **delivering** new containers.
Customers begin **receiving** property tax bill with new fee.



Properties Confirmed Eligible for City Service, by Council District

Council District	APNs	Units
1	27,179	30,885
2	35,283	40,378
3	15,543	22,430
4	27,622	29,931
5	33,168	33,236
6	19,833	20,020
7	27,291	28,682
8	18,505	21,891
9	22,071	29,366
TOTALS	226,495	256,819

New Position Breakdown

FY 26 – Reliability Improvements

- 38.5 – Reliability and service enhancement positions
- 5 – Fleet maintenance positions
- 43.5 Total

FY 28 – Weekly Recycling

- 30 – Sanitation Driver II
- 2 – Area Refuse Supervisors
- 2 – Fleet Mechanics
- 34 Total

FY 28 – Bulky Item Program

- 23 – Utility Worker I
- 16 – Utility Worker II
- 7 – Sanitation Driver II
- 10 – Administrative and Fleet Support Positions
- 56 Total

Private Hauler Bill - Spring Valley, CA *

INVOICE

Residential Trash Service

Invoice Date: 03/01/2025

Service Period: 03/01/25 – 04/30/25

Service Location: Spring Valley, CA

Amount Due
\$161.94

96-gallon cart service – Refuse	1.00
96-gallon cart service – Recycling	1.00
96-gallon cart service – Organics	1.00

Transitioning Customers by District

City Customers Transitioning to Private Haulers

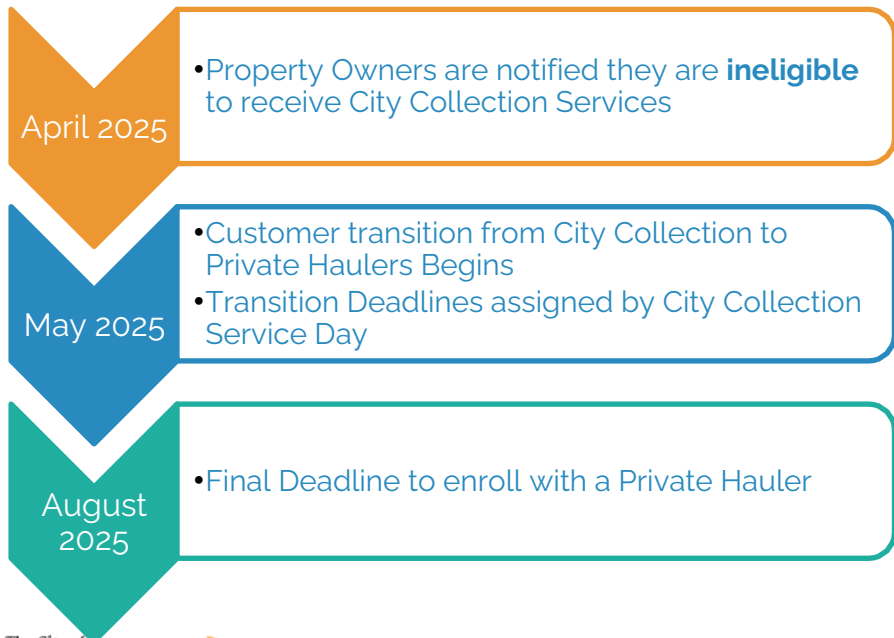
Council District	APNs	Units
1	2,777	6,078
2	1,643	4,544
3	5,481	21,815
4	1,561	3,024
5	1,484	1,484
6	1,949	1,950
7	1,797	2,945
8	1,264	4,349
9	2,413	9,909
TOTALS	20,369	56,098

Private Hauler Customers Transitioning to City Collection

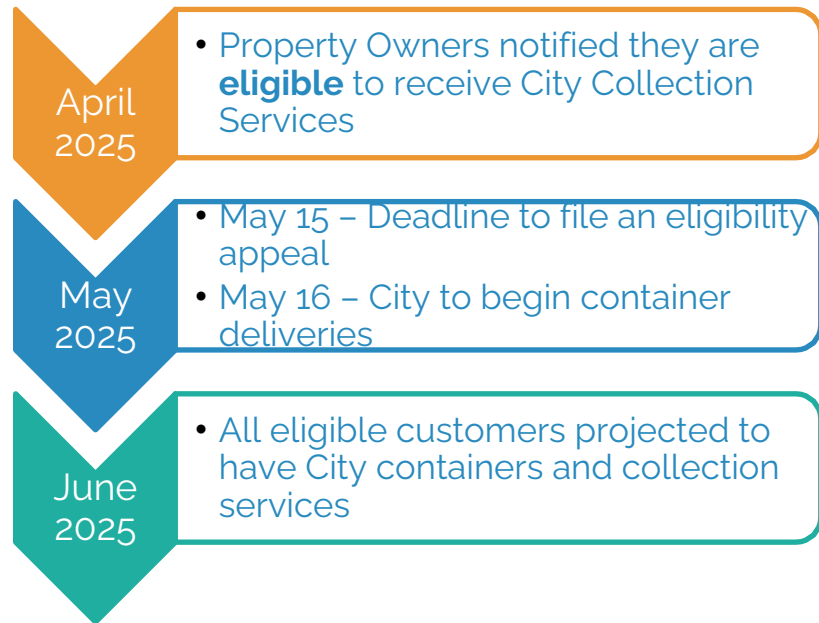
Council District	APNs	Units
1	341	602
2	109	243
3	144	296
4	44	79
5	23	23
6	13	14
7	28	46
8	48	72
9	85	195
TOTALS	835	1,570

Customers Transitioning Service Providers

City Customers Transitioning to Private Haulers



Private Hauler Customers Transitioning to City Collection



Existing Customer Transition Plan



Beach Communities/2nd pickup

Fee schedule

Based on size of trash containers and quantity of total containers
ADUs requiring additional containers would pay more

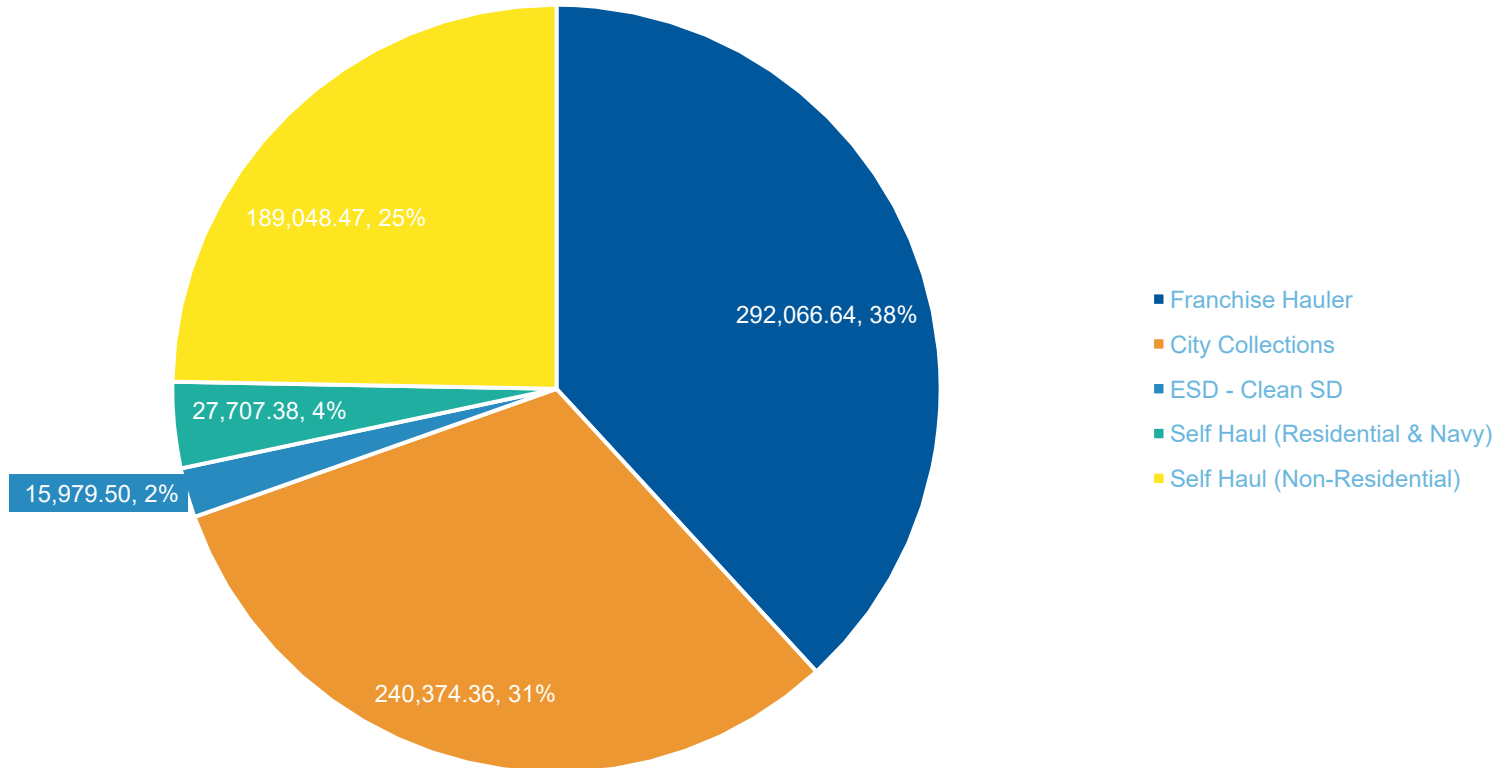
Eligibility for City Service

Waste Management Regulations clarify a residential property must have adequate on-site space to store the number of automated collection containers necessary to contain the volume of solid waste, including refuse, recyclable material, and organic waste ordinarily accumulated between collection cycles

The City retains the right to cease solid waste management services should a residential property no longer meet the requirements

Currently, ESD services approximately 1,500 customers in Mission Beach

Miramar Landfill Tonnage by Source





Average Container Age by District

District	Category	Total Containers	Avg Containers Per APN	Avg Container Age (Year)
1	Organics	31,687	1.13	5
	Recycle	37,638	1.34	14
	Refuse	46,369	1.65	13
2	Organics	42,568	1.18	5
	Recycle	49,605	1.38	14
	Refuse	58,456	1.62	14
3	Organics	23,681	1.33	2
	Recycle	29,322	1.64	14
	Refuse	37,346	2.09	14
4	Organics	32,823	1.14	2
	Recycle	38,264	1.33	16
	Refuse	46,914	1.63	14
5	Organics	36,804	1.07	5
	Recycle	41,454	1.21	14
	Refuse	45,158	1.32	12
6	Organics	22,660	1.06	4
	Recycle	26,710	1.25	15
	Refuse	28,598	1.34	13
7	Organics	33,330	1.16	7
	Recycle	37,645	1.31	15
	Refuse	42,224	1.47	14
8	Organics	24,416	1.26	3
	Recycle	27,272	1.4	16
	Refuse	35,791	1.84	14
9	Organics	30,346	1.29	2
	Recycle	36,263	1.54	15
	Refuse	48,055	2.04	14